

FOCUS revisited: How has an ITAC 2016 winner evolved and is it delivering for customers?

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ITAC 2018

Context and Purpose

- Context of this presentation:
 - Technology's challenge: High risk and potentially high return
 - In an environment that is changing rapidly
 - How can co-design assist in minimising risks and maximising returns?
- Purpose of this presentation is to:
 - Share the challenges and successes in developing a CDC system
 - Awarded "best aged care software development / deployment" at ITAC 2016
 - Update you on the challenges and successes since then
 - Showcase the critical role of co-design in what we've achieved



Who and what we are

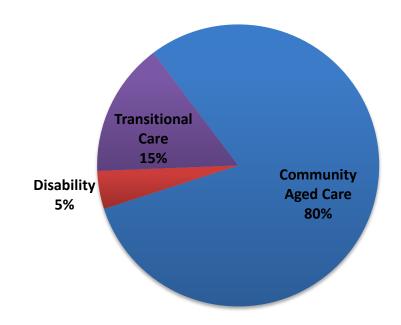
- Care Connect model
 - Personal Home Care Advisor, enabling people to live happily at home through genuine person centred planning
 - We then buy and co-ordinate services, from 900 organisations, to deliver on the plan
 - Adapting services as needed, supporting people to remain independent as their needs evolve





Where we are and some key statistics





- 1300 HCP clients
- 6000 hospital to home transitions
- \$7M CHSP services
- 180 staff

- 900 brokered providers
- 50,000 care episodes reconciled and paid per month
- 4 AP clerks



What is FOCUS?

FOCUS

Finance, Operations and Clients Unified System

Purpose-built system to deliver CDC efficiently at scale, enabling extensive consumer choice while remaining fully compliant





Why did we develop FOCUS?

- Back in 2014
 - CDC was coming.....
 - But it's form was still emerging
 - No off-the-shelf system specialised in brokerage
 - Care Connect's workflows
 were unique
 - Could we leave compliance to chance?
 - Without dedicated technology, we were unlikely to survive the CDC transition

- Now in 2018
 - Integrated sales and fulfilment workflows through CRM
 - Thousands of client digital wallets under management
 - 50,000 transactions from 900 providers reconciled and paid each month
 - 4 month payment cycle reduced to 14 days and payables team reduced from 18 to 4
 - Net savings of \$11m over 3 years

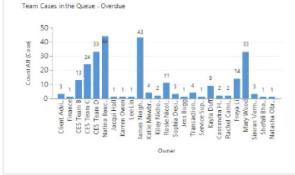


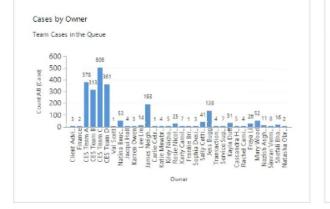
Other benefits?....Just managing the business!

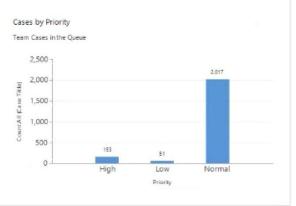
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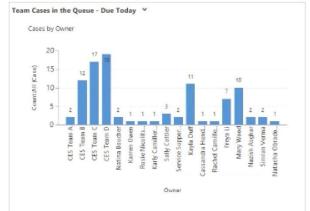










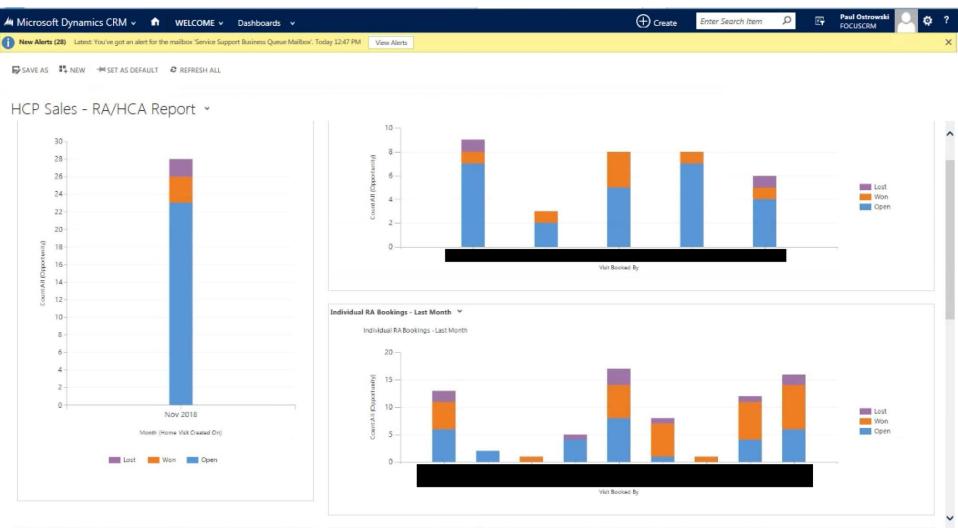




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Other benefits?....Just managing the business!



What was the role of co-design?

- Co-design at the heart of FOCUS' development
 - Agile approach involved future users as SMEs
 - Client Advisers were embedded in development team
- Since then, significant co-design work included:
 - Redevelopment of client statements
 - Iterative development of the Provider Portal
 - Development of the ComPacks portal



Co-redesign of client statements

- In 2017, clients *hated* our internally-designed statements
- Market research was used to analyse issues and then co-design was leveraged to build new statements





Image credit: Allcreated .com

Redesign of client statements

- Overview AND detailed versions
- Automatically calculates adjustments if Care Connect not advised of service changes
- Automatically re-credits clients if services not delivered

	Client ID	
		100346
	Account Number	HCP001101
Summary of Servi	ces - 30/0 <mark>9/2017</mark>	
For all enquiries, please contact o	ur Care Centre on 1300 866 228	
Monthly activity for the perio	d 01/09/2017 - 30/09/2017	
		\$ Amount
r Funds		
Opening Balance		\$4,676.32
Government Funding		
Home Care Package (Level 4)		\$4,076.10
Supplement - Dementia		\$407.70
Total Government Funding		\$4,483.80
Your Contribution		
Your Top Up		\$114.20
Total Your Contribution		\$114.20
Total Funds (Opening Balance, Government Funding and	d Your Contribution)	\$9,274.32
r Services		
Annual Care Plan - Client Adviser (SILVER)		\$760.00
Ongoing Advice & Guidance - Client Adviser (SILVER)		\$95.00
Service Support - Care Centre (GOLD)		\$240.00
Administration Charge (Level 4)		\$371.94
Total Charges from Care Connect		\$1,466.94
Services booked in your calendar		
Continence Supplies		\$86.85
Day - Std		\$639.36
Domestic Assistance - Standard		\$639.36
Gardening and Lawns		\$77.70
Personal Care - Saturday		\$773.10
Personal Care - Standard		\$2,237.76
Personal Care - Sunday		\$727.92
Total Charges for Services booked in your calendar		\$5,182.05
	dar	-\$1,154,97
Total Adjustments to services booked in your calen		

Please turnover for detailed overview of your services received and adjustments



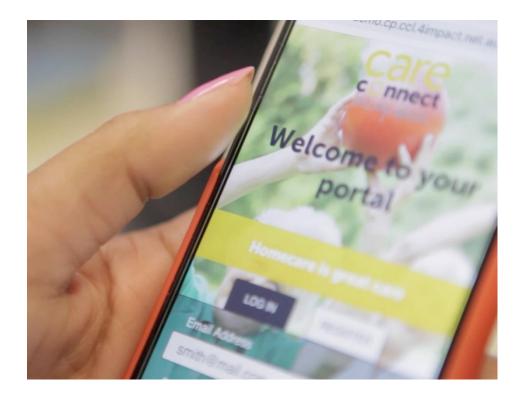
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Services	Service Provider	Date	Hrs/Qty	Cos			
Personal Care - Sunday	Omni-care Pty Ltd	Omni-care Pty Ltd 3/09/2017 0.50					
Personal Care - Sunday	Home Instead Maidstone	3/09/2017	2.00				
Personal Care - Sunday	Omni-care Pty Ltd 10/09/2017		0.50				
Personal Care - Sunday	Home Instead Maidstone	10/09/2017	09/2017 2.00				
Personal Care - Sunday	Omni-care Pty Ltd	17/09/2017	0.50				
Personal Care - Sunday	Home Instead Maidstone	17/09/2017	2.00				
Personal Care - Sunday	Omni-care Pty Ltd	24/09/2017	0.50				
Personal Care - Sunday	Home Instead Maidstone	24/09/2017	2.00				
ů	Total Services Received	Total Services Received					
Adjustments to Services booked in yo	ur calendar						
Continence Supp <mark>l</mark> ies	Independence Australia	1/05/2017	-2.00				
Continence Supplies	Independence Australia	23/05/2017	-1.00				
Continence Supplies	Independence Australia	25/05/2017	1.00				
Domestic Assistance - Standard	Home Instead Maidstone	3/05/2017	-2.00				
Domestic Assistance - Standard	Home Instead Maidstone	Home Instead Maidstone 10/05/2017 -2					
Domestic Assistance - Standard	Home Instead Maidstone 17/05/2017		-2.00				
Domestic Assistance - Standard	Home Instead Maidstone	24/05/2017	-2.00				
Domestic Assistance - Standard	Home Instead Maidstone	Home Instead Maidstone 31/05/2017 -2.00		00			
Gardening and Lawns	Bill Wood Gardening	31/05/2017	-1.00				
Personal Care - Saturday	Omni-care Pty Ltd	Omni-care Pty Ltd 6/05/2017 -0.50					
Personal Care - Saturday	Omni-care Pty Ltd	13/05/2017	-0.50				
Personal Care - Saturday	Omni-care Pty Ltd	20/05/2017 -0.50					
Personal Care - Saturday	Omni-care Pty Ltd 27/05/2017		-0.50				
Personal Care - Sunday	Omni-care Pty Ltd	7/05/2017	-0.50				
Personal Care - Sunday	Omni-care Pty Ltd	14/05/2017	-0.50	50			
Personal Care - Sunday	Omni-care Pty Ltd 21/05/2017 -0.50		-0.50				
Personal Care - Sunday	Omni-care Pty Ltd	28/05/2017	-0.50				
Personal Care - Sunday	Omni-care Pty Ltd Total Service Adjustments	28/05/2017	-0.50	-\$1,154			

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Co-redesign of Provider Portal

- Provider Portal re-design
 - Key to supporting provider choice, scalability, traceability and integrity
 - But quickly proved unusable
 for > than 20
 transactions/m/provider
 - Co-redesigned with largest providers



- Resulted in bulk upload, reconciliation and RCTI process
- Critical to reducing payments from 4 months to 14 days and Accounts payable to just 4 people



- Challenge
 - 6000 assessments and discharges per year
 - From 32 hospitals across NSW
 - Received by phone, fax and email
 - In various states of completion
 - Requiring extensive rework
 - And only 24 hours to respond, analyse referral and book assessment



- Solution was codesign
 - 5 co-design
 workshops with
 Local Health
 Districts &
 demonstration to
 the Ministry



- Prototype test in one Local Health District
- Pilot in two Local Health Districts
- Role out to 32 hospitals and nearly 200 discharge staff
- Response down to 4 hrs for 80% of referrals received

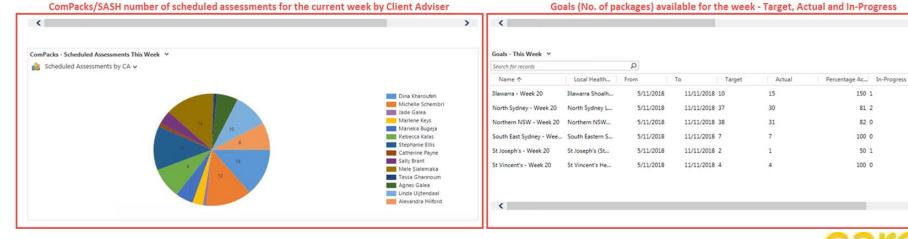


ComPacks	eReferra	ls -									(Cal ciinn It's my cl	ect												
About Resourc	es Referrals -	Referral Targets 👻							Hello	Log-in Name display	_	Log of													
All Hospit	All Hospitals' Referrals						North Sydney - 1 Target: Actual: In Progress: Remaining:	Week 20: 05/11/20 37 30 2 5	18																
+ Create New											Expo	rt to Excel													
Referral Nu Y	Program T	Referral Date 🛛 🝸	MRN Y	Client Name	Referrer	Hospital Y	LHD T	Assesment T	Referral Stage 🛛 🔻	Referral Not Y															
REF-0000004383	ComPacks	08/11/2018 15:01						Northern Beaches Hospital	North Sydney LHD	09/11/2018 12:00	Assessment Booked		View		^										
REF-0000004382	ComPacks	08/11/2018 14:48											-			Northern Beaches Hospital	North Sydney LHD	12/11/2018 12:15	Assessment Booked		View				
REF-0000004379	ComPacks	08/11/2018 13:45																	-	Royal North Shore Hospital	North Sydney LHD	09/11/2018 11:00	Assessment Booked		View
REF-0000004371	ComPacks	08/11/2018 10:26	10 digits MRN										Referrer	Royal North Shore Hospital	North Sydney LHD	08/11/2018 10:30	Assessment Only	Declined support from Compacks.	View						
REF-0000004370	ComPacks	08/11/2018 10:13	numbers										displayed here	displayed here	Name/s displayed here	Mona Vale and District Hospital	North Sydney LHD	08/11/2018 13:30	Awaiting Discharge	Approved	View				
REF-0000004369	ComPacks	08/11/2018 09:30												Northern Beaches Hospital	North Sydney LHD	09/11/2018 14:00	Assessment Booked		View						
REF-0000004367	ComPacks	07/11/2018 16:49											-			Mona Vale and District Hospital	North Sydney LHD	12/11/2018 08:30	Assessment Booked		View				
REF-0000004366	ComPacks	07/11/2018 16:42														Royal North Shore Hospital	North Sydney LHD	09/11/2018 09:00	Assessment Booked		View				



Mu Microsoft Dynamics CRM → 👘 WELCOME → Dashboards → Care Connect's CRM Dashb	oard for ComPacks and SASH 🕀 create Enter Search Item 🔎 🖙 FOCUSCRM 🔤
SAVE AS IN NEW WEST AS DEFAULT OF REFRESH ALL New ComPacks/SASH referrals received via Care Connect's Portal ComPacks - Intake Dashboard ~	New ComPacks/SASH referrals received that requires a response from the Referrer
ComPacks - New Referrals + Search for records	ComPacks - Response Required Referrals V
Referral Date Program First Name Last Name Referral Sourc Client Local G Estimated Hos Referrer Nam Assessm 11/10/2018 8.0 SASH Client First Name and Last Name and 8/11/2018 4.24 SASH Referral Ballina (5) Referrer Ref	25 28/09/2018 8:0 SASH Response Requi Information rec
8/11/2018 4:24 ComPacks Last Name will be displayed here ComPacks Ref. Byron (5) Name Will REF-000000 be displayed here	28/09/2018 8:0 SASH 3/10/2018 8:0 SASH Last Name will be displayed here Client Full Referrer Name will be be displayed displayed displayed
	3/10/2018 8:00 SASH Compactor Compactor Compactor Compactor Compactor Response Requi 16.10, 12pm - In Response Requi 11.9.30am - S 8/11/2 8/11/2018 2:04 ComPacks Response Requi A35pm 8/11- L 20/11/2

ComPacks/SASH number of scheduled assessments for the current week by Client Adviser





150 1

81 2

82 0

100 0

50 1

100 0

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What is the real potential here?































Summary

- Award winning innovation driven by need
- The lessons of co-design learned internally
- With value ramping up through external codesign
- Is there potential for a sectorwide solution?



Thank you

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